## Webster Groves School District

## Budget Summary Document 2019-20 Thru 2021-22

| Revised: 6/3/2019 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line\# Description | 2014-15 ACTUAL | 2015-16 ACTUAL | $\begin{array}{r} 2016-17 \\ \text { ACTUAL } \\ \hline \end{array}$ | 2017-18 ACTUAL | 2018-19 <br> Rev Budget | Factor for 201920 | 2019-20 <br> Prelim |  | Factor <br> for 2020- <br> 21 | $\begin{gathered} \text { 2020-21 } \\ \text { Prelim } \end{gathered}$ | Factor for 2021. 22 | 2021-22 <br> Prelim |  |
| LOCAL RECEIPTS |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 current property tax | 37,864,619 | 37,917,500 | 38,269,158 | 39,634,912 | 39,696,300 | 2.50\% | 40,688,700 | Represents expected CPI allowance of $1.9 \%$ + . $6 \%$ new construction. Continue $97.8 \%$ collection rate. | 0.50\% | 40,892,100 | 2.50\% | 41,914,400 |  |
| 2 delinquent property tax | 602,744 | 295,269 | 585,624 | 343,120 | 558,700 | 0.00\% | 558,700 |  | 0.00\% | 558,700 | 0.00\% | 558,700 |  |
| 3 financial institution tax | 12,136 | 33,675 | 316,803 | 215,849 | 150,000 | 0.00\% | 150,000 |  | 0.00\% | 150,000 | 0.00\% | 150,000 |  |
| 4 sales tax (prop C) | 3,572,411 | 3,682,644 | 3,868,764 | 4,181,646 | 4,078,000 | 3.10\% | 4,204,500 | Assumes 4184 ADA at \$1,005 each for 19-20. | 1.00\% | 4,246,500 | 1.00\% | 4,289,000 |  |
| 5 sales tax for rollback |  |  |  | - | 0 |  | - |  |  | - |  | - |  |
|  |  |  |  |  |  |  |  | resident local effort, \$13K nonres tuition \& \$28K unaccredited district tuition (down 8 stu's @ |  |  |  |  |  |
| 6 tuition | 678,811 | 717,743 | 327,382 | 266,445 | 177,000 | 0.00\% | 121,000 | \$7K). | 0.00\% | 121,000 | 0.00\% | 121,000 |  |
| 7 earnings on investments | 11,336 | 38,608 | 150,978 | 362,758 | 454,800 | 62.88\% | 740,800 | Assumes $1.90 \%$ interest on prior year end fund balance. | -38.15\% | 458,200 | -2.18\% | 448,200 | Bumped up from $1.75 \%$ to $1.90 \%$, plus includes bond sale |
| 8 community education | 50,900 | 86,426 | 77,340 | 57,104 | 60,000 | 0.00\% | 60,000 |  | 0.00\% | 60,000 | 0.00\% | 60,000 |  |
| 9 student activities | 1,748,300 | 1,790,087 | 1,990,002 | 1,901,625 | 2,000,000 | 0.00\% | 2,000,000 | Net zero offset with expend Line \#69. | 0.00\% | 2,000,000 | 0.00\% | 2,000,000 |  |
| 10 food service | 818,161 | 751,964 | 739,317 | 783,708 | 737,300 | 1.80\% | 750,600 | Line \#75. <br> Includes $\$ 85 \mathrm{~K}$ for bus pass fees, $\$ 50 \mathrm{~K}$ homeless transp share from other districts, $\$ 35 \mathrm{~K}$ | 1.80\% | 764,100 | 1.80\% | 777,900 |  |
| 11 other local | 1,412,118 | 577,942 | 561,101 | $(96,480)$ | 194,000 | 1.80\% | 197,500 | Epworth teacher pymt \& $\$ 27.5 \mathrm{~K}$ misc. | 1.80\% | 201,100 | 1.80\% | 204,700 |  |
| 11a Transfer Student tuition | 1,112,102 | 845,042 | 825,475 | 672,255 | 690,000 | -15.00\% | 586,500 | Declining VST enrollment @ \$7,000/student. | -12.00\% | 516,100 | -12.00\% | 454,200 |  |
| 11b Preshool Tuition |  | 1,060,943 | 1,066,823 | 1,272,251 | 1,263,900 | 0.00\% | 1,268,000 | Self-supporting pgm with tuition, state and federal funding. | 0.00\% | 1,268,000 | 0.00\% | 1,268,000 | Updated projection from Early Childhood Updated projection |
| 12 adventure club | 1,157,311 | 1,097,713 | 1,027,451 | 1,319,929 | 1,141,900 | 0.00\% | 1,216,100 | Fee-based self-supporting program. | 0.00\% | 1,216,100 | 0.00\% | 1,216,100 | from Early Childhood |
| audit adjustment |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bond Premium | 0 |  |  |  |  |  |  |  |  |  |  |  |  |
| sub-total local | 49,040,950 | 48,895,556 | 49,806,218 | 50,915,122 | 51,201,900 |  | 52,542,400 |  |  | 52,451,900 |  | 53,462,200 |  |
| COUNTY RECEIPTS |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 13 fines and forfeitures | 48,171 | 44,112 | 45,401 | 42,346 | 44,000 | 1.00\% | 44,400 |  | 1.00\% | 44,800 | 1.00\% | 45,200 |  |
| 14 state assessed utilities | 597,600 | 629,111 | 607,856 | 627,161 | 615,000 | 1.00\% | 621,200 |  | 1.00\% | 627,400 | 1.00\% | 633,700 |  |
| 15 stock insurance tax audit adjustment |  |  |  | - | 0 |  | - |  |  | - |  | - |  |
| sub-total county | 645,771 | 673,223 | 653,257 | 669,507 | 659,000 |  | 665,600 |  |  | 672,200 |  | 678,900 |  |


| Line\# Description | 2014-15 ACTUAL | 2015-16 ACTUAL | 2016-17 <br> ACTUAL | 2017-18 ACTUAL | 2018-19 <br> Rev Budget | Factor for 201920 | 2019-20 <br> Prelim |  | Factor for 202021 | 2020-21 Prelim | Factor for 2021. 22 | 2021-22 <br> Prelim |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| STATE RECEIPTS |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 16 state foundation formula | 5,857,512 | 5,888,747 | 7,867,357 | 9,002,013 | 8,500,000 | 0.00\% | 8,825,100 | SAT of $\$ 6340$, DVM of 1.095 , no prior period adj. (DESE proj's SAT of $\$ 6,375$ ). Incl 18 PK ADA. | 0.00\% | 8,825,100 | 0.00\% | 8,825,100 | Increased SAT from $\$ 6308$ to $\$ 6340$. |
| 17 cigarette tax (fair share) |  |  |  | - | 0 |  | - |  |  | - |  | - |  |
| 18 transportation | 4,545 | 5,791 | 1,105 | 3,422 | 3,400 | 0.00\% | 3,400 |  | 0.00\% | 3,400 | 0.00\% | 3,400 |  |
| 19 exceptional pupils (reading) |  |  |  | - | 0 |  | - |  |  | - |  | - |  |
| 20 gifted education |  |  |  | - | 0 |  | - |  |  | - |  | - |  |
| 21 nonMO ins co tax (textbook) |  |  |  | - | 0 |  | - |  |  | - |  | - |  |
| 22 transfer students |  |  |  | - | 0 |  | - |  |  | - |  | - |  |
| 23 food service | 8,673 | 8,741 | 8,614 | 8,319 | 8,600 | 1.80\% | 8,800 |  | 1.80\% | 9,000 | 1.80\% | 9,200 |  |
| 24 other state | 985,700 | 982,426 | 877,794 | 471,377 | 465,000 | 0.00\% | 465,000 | Expect public place funding to drop $\$ 10 \mathrm{~K}$ from $\$ 410 \mathrm{~K}$ to $\$ 400 \mathrm{~K}$ \& PAT to increase from $\$ 55 \mathrm{~K}$ to 65 K . | 0.00\% | 465,000 | 0.00\% | 465,000 | Increased PAT funding from $\$ 55 \mathrm{~K}$ to $\$ 65 \mathrm{~K}$ |
| Other |  |  |  |  | 0 |  |  |  |  |  |  |  |  |
| sub-total state | 6,856,430 | 6,885,705 | 8,754,870 | 9,485,131 | 8,977,000 |  | 9,302,300 |  |  | 9,302,500 |  | 9,302,700 |  |
| FEDERAL RECEIPTS |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 25 food service | 422,578 | 423,203 | 395,012 | 371,352 | 400,000 | 1.80\% | 407,200 |  | 1.80\% | 414,500 | 1.80\% | 422,000 |  |
| 26 title 1 | 375,480 | 625,268 | 547,029 | 233,442 | 280,000 | 0.00\% | 280,000 |  | 0.00\% | 280,000 | 0.00\% | 280,000 |  |
| 27 title VI |  |  |  | - | 0 |  | - |  |  | - |  |  |  |
| 28 other federal | 143,572 | 131,835 | 299,633 | 136,682 | 255,000 | 0.00\% | 247,000 | No change to $\$ 80 \mathrm{~K}$ Title II, $\$ 70,000$ Head Start, $\$ 65 \mathrm{~K}$ e-rate \& $\$ 32 \mathrm{~K}$ misc other. | 0.00\% | 247,000 | 0.00\% | 247,000 | Decreased Head Start by $\$ 8 \mathrm{~K}$ |
| 29 even start other | 0 |  |  |  | 0 |  |  |  |  |  |  |  |  |
| sub-total federal | 941,630 | 1,180,306 | 1,241,674 | 741,476 | 935,000 |  | 934,200 |  |  | 941,500 |  | 949,000 |  |
| OPERATING REVENUE | 57,484,780 | 57,634,790 | 60,456,019 | 61,811,236 | 61,772,900 |  | 63,444,500 |  |  | 63,368,100 |  | 64,392,800 |  |
| change |  | 0.2600\% | 4.900\% | 2.2400\% | 0.4200\% |  | 2.7100\% |  |  | -0.1200\% |  | 1.6200\% |  |
| DEBT SERVICE RECEIPTS |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 30 Stock Insurance |  |  |  |  | 0 |  |  |  |  |  |  |  |  |
| 31 property taxes | 3,994,049 | 4,150,162 | 4,195,756 | 4,745,473 | 4,671,500 | 14.39\% | 5,343,500 |  | 0.89\% | 5,390,800 | 0.88\% | 5,438,100 |  |
| 32 delinquent taxes | 63,841 | 31,552 | 64,213 | 38,673 | 0 | 0.00\% | - |  | 0.00\% | - | 0.00\% | - |  |
| 33 financial institution tax | 0 | 225 |  | - | 0 | 0.00\% | - |  | 0.00\% | - | 0.00\% | - |  |
|  |  |  |  |  |  |  |  | Includes $\$ 335,000$ of interest earnings on $B A B$ refunding escrow that will be in place until |  |  |  |  |  |
| 34 interest earned | 58,980 | 1,000 | 3,992 | 17,813 | 357,200 | 0.00\% | 357,200 | underlying bonds are called in 2020. | 0.00\% | 389,100 | 0.00\% | 80,400 |  |
| 28b other federal | 0 | 820,972 | 548,984 | 549,574 | 550,000 | 0.00\% | 550,000 |  | 0.00\% | 230,000 | 0.00\% | 230,000 |  |
| 35 state assessed utilities | 100,882 | 103,201 | 99,108 | 109,973 | 100,400 | 1.00\% | 110,400 |  | 0.20\% | 110,600 | 0.20\% | 110,800 |  |
| 103 bond issue/refunding |  |  |  | 18,587,614 | 0 | 1.00\% | - |  | 1.00\% | - | 1.00\% | - |  |
| sub-total debt service | 4,217,752 | 5,107,112 | 4,912,053 | 24,049,120 | 5,679,100 |  | 6,361,100 |  |  | 6,120,500 |  | 5,859,300 |  |
| total revenue | 61,702,532 | 62,741,902 | 65,368,072 | 85,860,356 | 67,452,000 |  | 69,805,600 |  |  | 69,488,600 |  | 70,252,100 |  |


| Line\# Description | 2014-15 <br> ACTUAL | 2015-16 <br> ACTUAL | 2016-17 ACTUAL | 2017-18 ACTUAL | 2018-19 <br> Rev Budget | Factor <br> for 2019- <br> 20 | $\begin{gathered} \text { 2019-20 } \\ \text { Prelim } \end{gathered}$ |  | Factor for 202021 | $\begin{gathered} \text { 2020-21 } \\ \text { Prelim } \end{gathered}$ | Factor for 2021 22 | $\begin{gathered} \text { 2021-22 } \\ \text { Prelim } \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GENERAL FUND EXPENSES |  |  |  |  |  | 0 |  |  | 0 |  | 0 |  |  |
| Salary Adjustment Factor = Inflation Adjustment Factor = |  |  |  |  |  | 2.20\% |  | Expected CPI level. | 2.00\% |  | 2.00\% |  |  |
|  |  |  |  |  |  |  |  | Reflects $2.75 \%$ salary adjust less $\$ 110,000$ for 2 social workers who are included in teachers Line 89. |  |  |  |  | Added 1 add'l TA for VISTA @ HS; cut . 4 TA for Elem Health |
| 36 support staff (auxiliary) | 2,171,756 | 1,895,020 | 1,668,250 | 1,759,849 | 1,959,300 | -1.89\% | 1,922,200 |  | 2.50\% | 1,970,300 | 2.50\% | 2,019,600 |  |
| 37 teacher aides | 1,411,426 | 1,157,117 | 1,168,284 | 1,197,576 | 1,224,800 | 2.75\% | 1,258,500 |  | 2.50\% | 1,290,000 | 2.50\% | 1,322,300 |  |
| 38 library aides | 0 | 0 | 0 | - | 0 |  | - |  |  | - |  | - |  |
| 39 secretarial staff | 1,077,511 | 1,062,233 | 1,050,755 | 1,108,235 | 1,146,700 | 2.75\% | 1,178,200 |  | 2.50\% | 1,207,700 | 2.50\% | 1,237,900 |  |
| 40 custodial staff | 1,658,544 | 1,641,160 | 1,598,111 | 1,654,197 | 1,789,800 | 3.48\% | 1,852,000 | Reflects $2.75 \%$ salary adjust + additional . 5 custodian at Edgar Road. | 2.50\% | 1,898,300 | 2.50\% | 1,945,800 |  |
| 41 federal programs | 280,659 | 374,607 | 215,784 | 132,454 | 216,000 | 0.00\% | 216,000 |  | 0.00\% | 216,000 | 0.00\% | 216,000 |  |
| 42 retirement benefits | 1,087,710 | 987,859 | 939,955 | 1,012,615 | 1,123,200 | 2.34\% | 1,149,500 | Assumes no change in PEERS or SS contribution rates. | 3.04\% | 1,184,400 | 3.07\% | 1,220,800 |  |
|  |  |  |  |  |  |  |  | Based on $10 \%$ increase in premiums \& the district picking up the full increase, plus one add'l |  |  |  |  |  |
| 43 health insurance | 1,044,270 | 1,001,264 | 980,478 | 1,044,173 | 1,245,500 | 10.00\% | 1,378,100 | TA. | 9.00\% | 1,502,100 | 9.00\% | 1,637,300 |  |
| 44 unemployment benefits | 20,196 | 14,475 | 2,901 | 7,239 | 25,800 | 2.20\% | 26,400 |  | 2.00\% | 26,900 | 2.00\% | 27,400 |  |
| 45 new employee hiring | 5,829 | 19,127 | 14,430 | 15,785 | 25,000 | 2.20\% | 25,600 |  | 2.00\% | 26,100 | 2.00\% | 26,600 |  |
| 46 audit by CPA firm | 13,000 | 13,000 | 13,500 | 14,000 | 14,500 | 2.20\% | 14,800 |  | 2.00\% | 15,100 | 2.00\% | 15,400 |  |
|  | 117,327 | 123,028 |  | 83,509 | 96,200 | 55.41\% | 149,500 | Conversion to new payroll and HR tracking system. Includes $\$ 28,200$ of one-time startup costs. | 2.00\% | 124,300 | 2.00\% | 126,800 |  |
| 47 payroil services | 117,327 | 123,028 | 94,556 | 83,509 |  | 55.41\% | 149,500 |  |  | 124,300 | 2.00\% | 126,800 |  |
| 48 legal counsel | 83,688 | 56,324 | 102,939 | 97,046 | 75,000 | 2.20\% | 76,700 |  | 2.00\% | 78,200 | 2.00\% | 79,800 |  |
| 49 medical | 10,103 | 3,174 | 5,262 | 19,521 | 7,500 | 0.00\% | 7,500 |  | 0.00\% | 7,500 | 0.00\% | 7,500 |  |
| 50 elections | 19,623 | 8,201 | 14,206 | 51 | 15,000 | 0.00\% | 15,000 |  | 0.00\% | 15,000 | 0.00\% | 15,000 |  |
|  |  |  |  |  |  |  |  | Base electric rates are frozen by Ameren until April, 2020. 1 new modular at ER. New MSD impervious surface surcharge estimated at |  |  |  |  |  |
| 51 gas/electric/water | 1,285,057 | 1,014,760 | 1,178,924 | 1,128,752 | 1,125,000 | 1.48\% | 1,141,600 | \$11K. | 2.00\% | 1,164,432 | 2.00\% | 1,187,721 |  |
| 52 curriculum/staff develpmnt | 225,845 | 148,279 | 134,877 | 122,082 | 51,700 | 2.20\% | 52,800 |  | 2.00\% | 53,900 | 2.00\% | 55,000 |  |
| 53 tuition for staff | 59,100 | 0 | 58,414 | 57,310 | 62,200 | 2.20\% | 63,600 |  | 2.00\% | 64,900 | 2.00\% | 66,200 |  |
| 54 commencement/accredit | 7,065 | 8,225 | 4,973 | 2,343 | 15,500 | 2.20\% | 15,800 |  | 2.00\% | 16,100 | 2.00\% | 16,400 |  |
| 55 contract transportation | 264,816 | 220,813 | 272,019 | 385,856 | 460,400 | 2.40\% | 471,400 |  | 2.40\% | 482,700 | 2.40\% | 494,300 |  |
|  |  |  |  |  |  |  |  | \$97K reduction in contracted COO/CFO per line |  |  |  |  |  |
| 56 contracted service | 0 | 0 | 245,554 | 216,039 | 263,800 | 0.00\% | 172,000 | 92. | 2.00\% | 175,400 | 2.00\% | 178,900 |  |
| 57 district travel | 25,678 | 18,685 | 22,969 | 19,479 | 29,000 | 2.20\% | 29,600 |  | 2.00\% | 30,200 | 2.00\% | 30,800 |  |
| 58 pro conf., memshps, subsc | 45,518 | 26,470 | 43,082 | 32,673 | 42,900 | 2.20\% | 43,800 |  | 2.00\% | 44,700 | 2.00\% | 45,600 |  |


| Line\# Description | 2014-15 <br> ACTUAL | 2015-16 ACTUAL | $\begin{array}{r} 2016-17 \\ \text { ACTUAL } \\ \hline \end{array}$ | $\begin{array}{r} 2017-18 \\ \text { ACTUAL } \\ \hline \end{array}$ | 2018-19 <br> Rev Budget | Factor <br> for 2019- <br> 20 | 2019-20 <br> Prelim |  | Factor for 202021 | $\begin{gathered} \text { 2020-21 } \\ \text { Prelim } \end{gathered}$ | Factor for 2021 22 | $\begin{gathered} \text { 2021-22 } \\ \text { Prelim } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 59 insurance | 706,801 | 767,064 | 734,226 | 775,596 | 717,000 | 11.00\% | 795,900 | 2018-19 expense low due to WC experience modifier dropping to .67 ; budget based on return to normal 1.0. <br> Expect telephone line costs to drop by about $\$ 30 \mathrm{~K}$ when district converts to VOIP effective | 2.00\% | 811,800 | 2.00\% | 828,000 |  |
| 60 telephone and postage | 228,851 | 285,421 | 308,847 | 371,541 | 370,000 | 2.20\% | 347,500 | 7/1/2019. | 2.00\% | 354,500 | 2.00\% | 361,600 |  |
| 61 printing | 14,365 | 13,770 | 6,591 | 6,621 | 25,900 | 2.20\% | 26,500 |  | 2.00\% | 27,000 | 2.00\% | 27,500 |  |
| 62 safety and security | 80,916 | 46,379 | 69,495 | 212,045 | 186,300 | 20.77\% | 225,000 | Covers annual security alarm service contracts, elevator inspects/repairs, high school parking lease, $\$ 10 \mathrm{~K}$ for off-duty police and $\$ 125 \mathrm{~K}$ for SRO's. Increase based on historical actual plus a $\$ 10 \mathrm{~K}$ increase in SRO actual cost. | 2.00\% | 229,500 | 2.00\% | 234,100 |  |
| 63 instructional supplies | 828,273 | 703,033 | 596,646 | 698,134 | 674,977 | 2.20\% | 514,800 |  | 2.00\% | 525,100 | 2.00\% | 535,600 |  |
| 64 sixth grade camp | 19,612 | 14,777 | 11,712 | 2,133 | 25,000 | 0.00\% | 25,000 |  | 0.00\% | 25,000 | 0.00\% | 25,000 |  |
| 65 guidance/testing supplies | 39,685 | 21,703 | 44,625 | 89,324 | 66,800 | 2.20\% | 68,300 |  | 2.00\% | 69,700 | 2.00\% | 71,100 |  |
| 66 administrative supplies | 63,555 | 94,788 | 200,765 | 107,234 | 88,800 | 2.20\% | 90,800 |  | 2.00\% | 92,600 | 2.00\% | 94,500 |  |
| 67 custodial supplies | 164,762 | 190,437 | 316,554 | 267,896 | 212,000 | 2.20\% | 216,700 |  | 2.00\% | 221,000 | 2.00\% | 225,400 |  |
| 68 music supplies | 20,287 | 11,845 | 6,099 | 11,591 | 24,600 | 2.20\% | 25,100 |  | 2.00\% | 25,600 | 2.00\% | 26,100 |  |
| 69 student activities | 1,666,371 | 1,580,497 | 1,781,305 | 1,857,429 | 2,000,000 | 0.00\% | 2,000,000 |  | 0.00\% | 2,000,000 | 0.00\% | 2,000,000 |  |
| 70 tech development fund | 276,719 | 273,452 | 202,858 | 206,741 | 312,900 | 2.20\% | 319,800 |  | 2.00\% | 326,200 | 2.00\% | 332,700 |  |
| 71 textbooks | 159,160 | 173,898 | 176,445 | 185,586 | 191,700 | 2.20\% | 195,900 |  | 2.00\% | 199,800 | 2.00\% | 203,800 |  |
| 72 coop schl dist. av materials | 39,526 | 41,002 | 28,228 | 27,598 | 57,000 | 2.20\% | 58,300 |  | 2.00\% | 59,500 | 2.00\% | 60,700 |  |
| 73 library materials | 63,386 | 48,923 | 52,443 | 50,948 | 69,700 | 2.20\% | 71,200 |  | 2.00\% | 72,600 | 2.00\% | 74,100 |  |
| 74 computer equip/repair/dupl | 229,370 | 147,284 | 301,092 | 206,186 | 230,000 | 2.20\% | 235,100 |  | 2.00\% | 239,800 | 2.00\% | 244,600 |  |
| 75 food service | 1,123,235 | 983,993 | 904,076 | 1,066,879 | 1,145,900 | 1.80\% | 1,166,500 |  | 1.80\% | 1,187,500 | 1.80\% | 1,208,900 |  |
| 76 public relations | 129,780 | 141,668 | 133,607 | 139,511 | 149,700 | 2.20\% | 153,000 |  | 2.00\% | 156,100 | 2.00\% | 159,200 |  |
| 77 community education | 49,249 | 49,623 | 45,173 | 45,210 | 54,900 | 2.20\% | 56,100 |  | 2.00\% | 57,200 | 2.00\% | 58,300 |  |
| 78 parents as teachers (FACE) | 111,896 | 162,566 | 133,015 | 126,951 | 132,300 | 2.20\% | 166,000 |  | 2.00\% | 169,300 | 2.00\% | 172,700 | Added part-time parent educator |
| 79 interest | 10,025 | 0 |  | - | 0 | 0.00\% | - |  | 0.00\% | - | 0.00\% | - |  |
| 80 maintenance salaries | 1,014,938 | 955,560 | 979,673 | 1,043,309 | 1,031,500 | 2.75\% | 1,059,900 |  | 2.50\% | 1,086,400 | 2.50\% | 1,113,600 |  |
| 81 adventure club | 929,313 | 946,208 | 919,426 | 1,009,898 | 1,141,900 |  | 1,195,100 | No changes expected in fees or staffing. Feebased self-supporting program. | 0.00\% | 1,195,100 | 0.00\% | 1,195,100 | Updated projection from Early Childhood |
| 82 head start/EEG grant | 75,199 | 75,950 |  | - | 78,000 |  | 78,000 |  | 0.00\% | 78,000 | 0.00\% | 78,000 |  |
| 83 children defense fund |  |  |  | - | 0 |  | - |  |  | - |  | - |  |
| 84 preschool program | 1,149,113 | 1,179,923 | 1,185,177 | 683,987 | 673,000 | 0.00\% | 775,700 | No change in tuition. Self-supporting pgm with tuition, state and federal funding. | 0.00\% | 775,700 | 0.00\% | 775,700 | Updated projection from Early Childhood |




| Line\# | Description | 2014-15 | 2015-16 | 2016-17 |  |  | Factor for 2019- |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 2017-18 | 2018-19 | 20 | 2019-20 |
|  |  | ACTUAL | ACTUAL | ACTUAL | ACTUAL | Rev Budget |  | Prelim |



| 103 Total Expenses | 62,772,679 | 81,340,571 | 61,026,273 | 63,706,962 | 66,971,093 | 82,078,100 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 104 Total Revenue | 61,702,532 | 62,741,902 | 65,368,072 | 85,860,356 | 67,452,000 | 69,805,600 |
| SUMMARY |  |  |  |  |  |  |
| 105 Operating Revenue | 57,484,780 | 57,634,790 | 60,456,019 | 61,811,236 | 61,772,900 | 63,444,500 |
| 106 Operating Expenses | 56,668,799 | 55,147,779 | 56,164,333 | 58,809,049 | 61,738,593 | 76,251,700 |
| 107 Surplus (Deficit) | 815,980 | 2,487,010 | 4,291,686 | 3,002,187 | 34,307 | $(12,807,200)$ |
| Bond Sale Proceeds |  |  |  |  | 12,963,955 |  |
| Proposed Transfer CTF Revenue |  |  | -1,200,000 |  |  |  |
| 108 Oper Bal June 30 | 18,228,733 | 20,202,203 | 22,988,574 | 25,990,761 | 38,989,023 | 26,181,823 |
| Balance \% of Exp (min of $25 \%$ needed) |  |  | 40.93\% | 44.20\% | 63.15\% | 41.46\% |
| Debt Service Fund Balance |  | 196,787 | 1,752,216 | 20,970,465 | 21,701,065 | 22,235,765 |
| 99 bond issue expenditures | 1,052,257 | 471,477 |  |  |  |  |
| Grand Total Audited Expenses | 63,824,936 | 81,812,049 | 61,026,273 | 63,706,962 | 66,971,093 | 82,078,100 |
| Salaries Total | 36,847,760 | 36,020,362 | 36,145,982 | 37,314,214 | 38,141,000 | 39,409,700 |
| \% | 65.02\% | 65.32\% | 64.36\% | 63.45\% | 61.78\% | 62.40\% |
| Benefits Total (insurance \& retire) | 8,851,632 | 8,624,253 | 8,811,828 | 9,193,317 | 9,996,300 | 10,700,100 |
| \% | 15.62\% | 15.64\% | 15.69\% | 15.63\% | 16.19\% | 16.94\% |
| Non Sal/Ben Operating Total | 10,969,408 | 10,503,164 | 11,206,524 | 12,301,518 | 13,601,293 | 26,141,900 |
| Non Prop Tax/FF/Prop C Revs | 10,190,238 | 10,145,899 | 10,450,740 | 8,992,665 | 9,498,600 | 9,726,200 |



